REPORT BY THE EXECUTIVE MAYOR

ANNUAL BUDGET 2012/2013

PURPOSE OF THE REPORT

The purpose of the report is to table the multi-year 12/13 budget of the Waterberg District Municipality to Council for approval.

STATUTORY/LEGAL REQUIREMENT

Section 24(2)(c) of the Municipal Finance Management Act (MFMA) No. 56 of 2003:

"An annual budget must be approved together with the adoption of resolutions ... approving any changes to the municipality's integrated development plan"

Section 16(2) of the MFMA:

"...the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year."

Section 17 of the MFMA states that an annual budget must be in a schedule in the "prescribed format".

Circular 42 gives guidance on the funding of the Budget & Adjustment Budget and that all must be cash backed.

Paragraph 9 of the Municipal Budget & Reporting regulations (MBRR) indicates that:

"The annual budget and supporting documentation must be in the format specified in Schedule A and include all the required tables, charts and explanatory information."

Paragraph 14 of the MBRR indicates that:

"An annual budget and supporting documentation tabled in a municipal council must be in the format in which it will eventually be approved by Council and be credible and realistic such that it is capable of being approved and implemented as tabled."

Section 22 of the Municipal Finance Management Act (MFMA) No. 56 of 2003:

- "(a) in accordance with Chapter 4 of the Municipal Systems Act—
 - (i) make public the annual budget and the documents referred to in section 17(3); and
 - (ii) invite the local community to submit representations in connection with the budget; and
- (b) submit the annual budget—
 - (i) in both printed and electronic formats to the National Treasury and the relevant provincial treasury; and
 - (ii) in either format to any prescribed national or provincial organs of state and to other municipalities affected by the budget"

Section 87(1) of the Municipal Finance Management Act (MFMA) No. 56 of 2003:

"The board of directors of a municipal entity must for each financial year submit a proposed budget to its parent municipality not later than 150 days before the start of the entity's financial year."

Section 87(3) of the Municipal Finance Management Act (MFMA) No. 56 of 2003:

"The mayor of the parent municipality must table the proposed budget of the municipal entity in the council when the annual budget of the municipality for the relevant year is tabled."

BACKGROUND, EXPOSITION, FACTS AND PROPOSALS

According to the original Budget Process Plan the final annual 2012/2013 budget has to be approved by Council 30 days before the start of the new budget year, therefore by 31 May 2012.

The tabled 2012/2013 budget approved by Council on 29 March 2012 was made public and submitted to National and Provincial Treasury. The municipality also embarked on public participation for the Budget & IDP between March and April 2012 in terms of the 12/13 IDP/Budget Process Plan approved by Council in August 2011.

No budget related policies are attached to this item as they are currently being reviewed.

The budget is divided into a capital and operating budget. The IDP projects are divided into projects of a capital and operating nature.

The municipal tariffs for the Abattoir and Fire Fighting have been reviewed and are attached to this budget item, although no changes are proposed from the approved 12/13 tariffs.

All current investments have been committed in terms of the 2011/2012 IDP & Budget and the 2012/2013 IDP & Budget.

There is a budgeted increase on personnel expenditure of 7% as guided by Circular 58 and current SALGA salary negotiations.

The shortfall in the 12/13 operating budget of R 22,035,418 is funded from accumulated surplus carried over from the previous budget years. The operating expenditure also includes the operating portion of IDP projects. The shortfall in the 12/13 cash flow of R 16 876 712 is funded from accumulated surplus carried over from the previous budget years. This includes the operating and capital portions of IDP projects. Attached as Sheet SA10 is the funding measurement test which indicates that all years of the budget is funded.

STAFF IMPLICATIONS

The following new appointments have been budgeted on the WDM organogram in the 2012/2013 Budget year:

| ВТО | - | 1 x SCM Administrator | - | Post Level 8 |
|----------|---|------------------------------|---|--------------|
| MMO | - | 1 x Internal Auditor | - | Post Level 6 |
| MMO | - | 1 x IDP / PMS Officer | - | Post Level 6 |
| SDCS | - | 1 x Air Quality Officer | - | Post Level 8 |
| Disaster | - | 1 x LDC Leading Fire Fighter | - | Post Level 8 |
| EMO | - | IGR Officer | - | Post Level 8 |
| EMO | - | PA to Chief Whip | - | Post Level 6 |

There are new cell phone allowances and travel allowances budgeted. There is also a new allowance budgeted in Disaster Department, namely the Operation Allowance to an amount of R 380,000.

STAFF IMPLICATIONS (continued)

The following new appointments have been budgeted in the contracted services budgets of local municipalities for Fire Fighting in the 2012/2013 Budget year:

Bela Bela - 1 x Senior Fire Fighter - Post Level 9

Thabazimbi - 2 x Junior Fire Fighters - Post Level 11

Mogalakwena - 1 x Leading Fire Fighter - Post Level 8

Mogalakwena - 1 x Junior Fire Fighter - Post Level 11

FINANCIAL IMPLICATIONS

See attached Schedules.

Cost of Budget/IDP Road Shows held in March & April 2012 by the Offices of the Municipal Manager and Executive Mayor was defrayed from the IDP votes CO11 and CO12.

OTHER PARTIES CONSULTED

WDM Municipal Manager WDM Section 57 managers WDM Divisional managers WDM IDP Forums

ANNEXURES

Budget:

Table A1 - Budget Summary

Table A2 - Budgeted Financial Performance (by standard classification - GFS)

Table A2a - Budgeted Financial Performance (by standard classification)

Table A3 - Budgeted Financial Performance (by municipal vote)
Table A3a - Budgeted Financial Performance (by municipal vote)

Table A4 - Budget Financial Performance (by revenue source & expenditure type)
 Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding
 Table A5a - Budgeted Capital Expenditure by vote, standard classification and funding

Table A6 - Budgeted Financial Position

Table A7 - Budgeted Cash Flows

Table A8 - Cash backed reserves / accumulated surplus reconciliation

Table A9 - Asset Management

Table A10 - Basic Service Delivery Measurement

Annexure 1 - Abattoir Tariffs
Annexure 2 - Fire Fighting Tariffs
Annexure 3 - IDP project summary
Annexure 4 - Salary Summary

ANNEXURES (continued)

Supporting documents:

Annexure 6 -

| Table SA1 - | Supporting detail to "Budgeted Financial Performance" |
|--------------|--|
| Table SA2 - | Matrix Financial Performance Budget (revenue source/expenditure per type) |
| Table SA3 - | Supporting detail to "Budgeted Financial Position" |
| Table SA4 - | Reconciliation of IDP strategic objectives and budget (revenue) |
| Table SA5 - | Reconciliation of IDP strategic objectives and budget (operating expenditure) |
| Table SA6 - | Reconciliation of IDP strategic objectives (capital expenditure) |
| Table SA7 - | Measurable performance objectives |
| Table SA8 - | Performance indicators and benchmarks |
| Table SA9 - | Social, economic and demographic statistics and assumptions |
| Table SA10 - | Funding measurement |
| Table SA11 - | Property rates summary |
| Table SA12a- | Property rates by category (current year) |
| Table SA12b- | Property rates by category (budget year) |
| Table SA13 - | Service Tariffs by category |
| Table SA14 - | Household bills |
| Table SA15 - | Investment particulars by type |
| Table SA16 - | Investment particulars by maturity |
| Table SA17 - | Borrowing |
| Table SA18 - | Transfers and grant receipts |
| Table SA19 - | Expenditure on transfers and grant programme |
| Table SA20 - | Reconciliation of transfers, grant receipts and unspent funds |
| Table SA21 - | Transfers and grant made by the municipality |
| Table SA22 - | Summary councillor and staff benefits |
| Table SA23 - | Salaries, allowances and benefits (political office bearers/cllrs/senior managers) |
| Table SA24 - | Summary of personnel numbers |
| Table SA25 - | Budgeted monthly revenue and expenditure (source & type) |
| Table SA26 - | Budgeted monthly revenue and expenditure (municipal vote) |
| Table SA27 - | Budgeted monthly revenue and expenditure (standard classification) |
| Table SA28 - | Budgeted monthly capital expenditure (municipal vote) |
| Table SA29 - | Budgeted monthly capital expenditure (standard classification) |
| Table SA30 - | Budgeted monthly cash flow |
| Table SA31 - | Not required – municipality does not have active entities |
| Table SA32 - | List of external mechanisms |
| Table SA33 - | Contracts having future budgetary implications |
| Table SA34a | Capital expenditure on new assets by asset class |
| Table SA34b | Capital expenditure on the renewal of existing assets by asset class |
| Table SA34c | Repairs and maintenance by asset class |
| Table SA34d | Depreciation by asset class |
| Table SA35 - | Future financial implications of the capital budget |
| Table SA36 - | Detailed capital budget |
| Table SA37 - | Projects delayed from previous financial analysis (to be determined in July 2012) |
| | |
| Annexure 5 - | MFMA Circular No 58 of 14 December 2011 |

MFMA Circular No 59 of 19 March 2012

AUTHORITY

- Municipal Finance Management Act, No 56 of 2003
- Municipal Systems Act, No 32 of 2000
- Government Gazette No 34287 Notice No R 4220: Determination of Earnings Threshold for Overtime of 13 May 2011
- Municipal Budget and Reporting Regulations, Notice 393 of 2009, Government Gazette no 32141 dated 17 April 2009
- The Division Of Revenue Bill 2012/2013
- MFMA Circular No 51 of 19 February 2010
- MFMA Circular No 54 of 13 December 2010
- MFMA Circular No 55 of 7 March 2011
- MFMA Circular No 58 of 14 December 2011
- MFMA Circular No 59 of 19 March 2012

RECOMMENDATIONS

That:

- 1. The report by the Executive Mayor regarding the 2012/2013 Annual Budget of the Waterberg District Municipality contained in the agenda, be approved.
- 2. Council approve the Annual Operating Budget for the financial year 2012/2013 and indicative for the two projected outer years 2013/2014 and 2014/2015.
- 3. Council approve the multi-year capital appropriations for the financial year 2012/2013 and indicative for the two projected outer years 2013/2014 and 2014/2015 (Council approve the projects listed in Annexure 3).
- 4. Council approve the Tariffs reflected in Annexure 1 for Abattoir for the Budget year 2012/2013.
- 5. Council approve the Tariffs reflected in Annexure 2 for Fire Fighting for the Budget year 2012/2013.
 - 5.1 That water tariffs be as per the rates of the Local Municipality.
 - 5.2 That registered indigents be treated in terms of the indigent policy of the Local Municipality.
 - 5.3 That the Fire Fighting Tariffs remain unchanged due to the current global economic downturn.
 - 5.4 That all six local municipalities be encouraged to implement these particular Tariffs for the purposes of cost recovery.
 - 5.5 That the generated fire fighting services income be monitored and deposited to the WDM on a monthly basis.

RECOMMENDATIONS (continued)

6. The operating budget allocation per local municipality within the Waterberg District Municipality for Fire-Fighting Services be approved for the budget year 2012/2013.

| Bela Bela Municipality | R | 722 904 |
|--------------------------|---|-----------|
| Lephalale Municipality | R | 1 235 280 |
| Mogalakwena Municipality | R | 6 470 552 |
| Modimolle Municipality | R | 1 658 937 |
| Mookgophong Municipality | R | 908 973 |
| Thabazimbi Municipality | R | 2 227 000 |

- 7. Approve the budgeted annual salary increase for councillors of 5% for the 2012/2013 budget year.
- 8. Approve the budgeted annual salary increase for officials and managers of 7% for the 2012/2013 budget year.

ANNUAL BUDGET 2012/2013

The Annual Budget was prepared in terms of National Treasury MFMA Municipal Budget and Reporting Regulations. The growth parameters were calculated based on the average CPIX and guidance of Circular 58 as 5.4% in 2012/2013, 5.6% in 2013/2014 and 5.4% in 2014/2015.

The multi-year budget is presented to Council for approval.

REVENUE

Council's main source of income is Government Grants.

GRANT ALLOCATIONS - DIVISION OF REVENUE ACT (DORA)

In terms of the 2011/12 Division of Revenue Act, the following allocations will be made to Council:

| | 2012/13 | 2013/14 | 2014/15 |
|--------------------------------|------------|------------|------------|
| Equitable Share | 90 530 000 | 94 219 000 | 98 171 000 |
| Mun. Systems Improvement grant | 1 000 000 | 1 000 000 | 950 000 |
| Finance Management Grant | 1 250 000 | 1 250 000 | 1 250 000 |
| EPWP Incentive Grant | 1 000 000 | _ | _ |

An additional grant is received directly from the Provincial Department of Health:

| | 2012/13 | 2013/14 | 2014/15 |
|--------------|-----------|-----------|-----------|
| Health Grant | 8 772 000 | 9 210 000 | 9 763 000 |

INTEREST RECEIVED

Interest received is income from external investments and interest on the current account. Provision of R 6 300 000 was made in this regard.

ABATTOIR

Council operates an Abattoir, which is a trading service. The trading service is supposed to break even, but is currently running at a loss. The Abattoir has a budgeted operating loss of R 3 187 166 for 2012/2013 (2011/2012 original budgeted loss was R 2 532 300 and 2011/2012 adjusted budgeted loss is R 2 842 301).

No tariff increase is proposed at the abattoir. The current tariffs are attached per Annexure 1.

An amount of R 745 000 is provided for income from the abattoir, of which R 10 000 for interest received is not included in service charges but disclosed as part of investment income.

OTHER INCOME

Other income refers to sundry income, fire fighting income and recovery of tender document costs to a total budgeted amount of R 82 950.

No Fire Fighting tariff increase is proposed for the 2012/2013 year (See attached Annexure 2). All six local municipalities must be encouraged to implement these particular Tariffs for the purposes of cost recovery. No fire fighting income has been budgeted due to the trend of the past years where no fire fighting income was recovered by the local municipalities and transferred to WDM.

The total budgeted revenue amounts to R 109 869 950 (11/12 - R 108 938 372). This is an increase of 0.8% as compared to the original 2011/2012 Budget (1.8% increase on the 2011/2012 Adjustment Budget).

Attached per Tables A2, A3 and A4 are details on the revenue by GFS, vote and source.

EXPENDITURE

A reason for the increase in general operating expenditure is due to a number of new disaster assets being purchased since the 2009/2010 year to date thus increasing depreciation and insurance.

EMPLOYEE RELATED COSTS

Council's personnel expenditure increases by 13.31% in 2012/2013 to R 54 659 859 for officials (2011/2012 – R 48 237 730), excluding contributions to long service awards and post-retirement medical aid actuarial valuations.

The reason for the above average increase is due to the following new posts created on the organogram in March 2012 and budgeted in the 2012/2013 personnel budget:

| BTO | - | 1 x SCM Administrator | - | Post Level 8 |
|----------|---|------------------------------|---|--------------|
| MMO | - | 1 x Internal Auditor | - | Post Level 6 |
| MMO | - | 1 x IDP / PMS Officer | - | Post Level 6 |
| SDCS | - | 1 x Air Quality Officer | - | Post Level 8 |
| Disaster | - | 1 x LDC Leading Fire Fighter | - | Post Level 8 |
| EMO | - | IGR Officer | - | Post Level 8 |
| EMO | = | PA to Chief Whip | - | Post Level 6 |

EMPLOYEE RELATED COSTS (continued)

Provision is made for a general increase of 7% for all employees guided by MFMA Circular 58 & 59 (attached as Annexures 5 & 6) and current SALGA salary negotiations. SALGA has not yet issued a Circular on the 2012/2013 salary increase and the Collective Agreement lapses on 30 June 2012. There is still no outcome communicated on the Wage Curve Agreement implementation.

The Health salaries amount to R 12 518 980 (2011/2012 - R 11 308 504) which comprises 22.9% (23.4% in 2011/2012) of the total salaries – 10.7% increase year on year. The cell allowances of EHPs are proposed to be increased from R 250 to R 400 per month.

The Disaster salaries amount to R 4 871 994 (2011/2012 - R 3 498 241) which comprises 8.9% (7.3% in 2011/2012) of the total salaries – 39.3% increase year on year. This excludes the salaries budgeted in local municipalities for fire fighting staff appointed by the local municipalities. The high increase is due to the new operational allowance requested for all officials of the disaster department (estimated cost R 380,000), the protective clothing budget of R 120 814 and the new position added for the Lephalale Disaster Centre Leading Fire Fighter at Post Level 8.

Travel allowances were budgeted for all Divisional Managers as well as other extensive travellers in terms of the previous WDM approved Travel Allowance Policy @ 650 or 750km. There are 56 travel allowances budgeted in comparison to a total staff compliment of 120 permanent employees (47%).

Overtime increased by 87.6% to R 178 396 in 2012/2013 (2011/2012 - R 95 073) due to the increase in overtime hours requested by the Disaster Department to 200 hours per control room operator per year. But there is also a new overtime allowance, namely the Disaster Department Operational Allowance of R 380,000 which, when added, amounts to a 487% increase in overtime. Government Gazette No 34287 Notice No R 4220: Determination of Earnings Threshold for Overtime of 13 May 2011, increased the earnings threshold for overtime from R 149 736 to R 172 000, thereby decreasing the number of staff members eligible for overtime payment. Only staff on or below a Post Level 9 is still eligible for overtime payment, the rest has to take time off for overtime worked in terms of the WDM Overtime Policy.

Wages increased by 5.95% to R 660 198 in 2012/2013 (7.69% in 2011/2012 - R 623 128).

Travel allowances have increased by 15% to R 5 788 047 (2.15% in 2011/2012 - R 5 033 513). The above average increase is due to a number of employees moving to a higher notch in the AA tables because of the 7% salary increase.

Performance bonuses for S57 managers were budgeted for all managers who were anticipated to be employed at the WDM for at least one year at 30 June 2012, thus excluding CSSS and EMO.

Budget is still provided for Provision for Leave and Provision for Officials' Bonuses due to the GRAP disclosure requirements for annual leave and officials' bonuses.

The total employee related costs amounts to R 54 659 859 for 2012/2013 (13.3% increase on 2011/2012 personnel budget of R 48 237 730) and comprises 43.2% (2011/2012 - 42.6%; 2010/11 – 43.4%; 2009/10 – 48.8%) of the total operating expenditure (including operating expenditure on projects on the IDP but excluding Councillor Remuneration).

REMUNERATION OF COUNCILLORS

Councillors' salaries and allowances were based on the Government Gazette No 34869, Notice No R 1064: Determination of Earnings Threshold of 14 December 2011 plus an annual increase of 5% in 2012/2013. The budget is still compiled on a Grade 3 as the grading dispute for is still being investigated by SALGA and a formal response from SALGA and COGTA has not yet been submitted. Provision is made for six full time councillors. The total salaries and allowances for councillors amounts to R 5 474 982 (2011/2012 – R 4 909 583) and comprises 4.2% (2011/2012 – 4.3%) of the total operating expenditure. The provision made for the full time indirect MAYCO member is the difference between the remuneration package paid by the Local Municipality (Mookgophong) and the District Municipality.

GENERAL EXPENSES

The major general expenses are audit fees, subsistence & travel, depreciation, municipal services, annual insurance and security for WDM premises, abattoir, Modimolle and Lephalale disaster centres.

General expenditure also includes allocations to the Modimolle and Lephalale Disaster Centres for the operation thereof.

Provision of R 6 950 000 (2011/2012 – R 4 235 000) is made for depreciation, R 430 000 (2011/2012 - R 750 000) for amortisation and R 17 000 for impairment of intangible assets, which is in line with GRAP requirements. The reason for the significant increase in depreciation is the purchase of a number of new disaster vehicles and the completed Lephalale Disaster Centre. The reason for the decrease in the amortisation is due to the lower cost of procurement of the IFMS.

REPAIRS AND MAINTENANCE

An amount of R 1 084 394 (2011/2012 – R 978 061) is provided and constitutes 0.82% (2011/2012 - 0.86%) of the total operating budget. The provision is low due to the fact that we do not have infrastructure assets. This provision is for buildings, vehicles and equipment.

CONTRACTED SERVICES

Contracted services refer to the fire fighting service which is rendered on behalf of Council by the Local Municipalities. Claims are submitted by the local municipalities on a regular basis. Provision of R 13 223 646 (2011/2012 – R 11 811 109) is made for all 6 local municipalities in total and this represents 10% (2011/2012 - 10.4%) of the operating budget. The provision for fire fighting per municipality is as follows:

| Bela Bela Municipality | R | 722 904 |
|--------------------------|---|-----------|
| Lephalale Municipality | R | 1 235 280 |
| Mogalakwena Municipality | R | 6 470 552 |
| Modimolle Municipality | R | 1 658 937 |
| Mookgophong Municipality | R | 908 973 |
| Thabazimbi Municipality | R | 2 227 000 |

CONTRACTED SERVICES (continued)

The budget for the whole Disaster Department (including contracted services for fire fighting) is R 26 068 299 (2011/2012 - R 19 896 202) which is an increase of 31%. The total fire fighting/disaster function thus constitutes 20% (2011/2012 - 18%) of the total operating budget. This is excluding the IDP capital expenditure portion.

MUNICIPAL HEALTH

Provision of R 17 591 913 (2011/2012 - R 13 081 000) (excluding the IDP capital expenditure) is made for Municipal Health. This includes personnel costs for 30 officials, which consist of a divisional manager, 6 environmental health heads and 23 environmental health practitioners.

National government has indicated that they will partly fund the service by providing an equitable share. As compared to previous equitable share breakdowns, the equitable share portion amounts to approximately R 11 768 000. The grant from the Provincial Department of Health is gazetted to be R 8 772 000. The total funding for this function thus amounts to approximately R 20 540 000. The total projected operating and IDP expenditure of the Health division amounts to R 17 591 913. There is a slight underutilisation of allocated grant money, but this is used to partially fund unfunded programs in the Office of the Executive Mayor and the operating loss of the Abattoir.

The total 2012/2013 operating expenditure budget amounts to:

Excluding the IDP operating expenditure portion: R 101 667 368 (2011/12 - R 87 432 000)

Including the IDP operating expenditure portion: R 131 905 368 (2011/12 - R 113 209 000)

This is an increase of 16.28% (2011/12 - 6.3%) as compared to the previous financial year. The Circular 58 only allows 6% and therefore the additional increases have to be motivated as above.

Attached per **Tables A2**, **A3** and **A4** are details on the operating expenditure by GFS, vote and source.

TOTAL EXPENDITURE PER VOTE

A department constitutes a vote as per the MFMA definition. The following provisions were made per department:

| | Operating | Capital | Total |
|--------------------------------|---------------|--------------|-------------------------|
| Budget & Treasury | R 11 112 907 | R - | R 11 112 907 (6) |
| Municipal Manager | R 8 713 540 | R - | R 8 713 540 (7) |
| Corporate Services | R 17 696 215 | R 3 807 000 | R 21 503 215 (3) |
| Planning & Econ Development | R 7 036 464 | R - | R 7 036 464 (8) |
| Infrastructure Development | R 15 133 504 | R - | R 15 133 504 (5) |
| Office of Executive Mayor | R 21 980 870 | R - | R 21 980 870 (2) |
| Social Dev. & Community Serv. | R 2 639 491 | R 490 000 | R 3 129 491 (10) |
| Disaster (Fire Fighting) | R 26 068 299 | R 5 815 000 | R 31 883 299 (1) |
| Municipal Environmental Health | R 17 591 913 | R - | R 17 591 913 (4) |
| Abattoir | R 3 932 166 | R - | R 3 932 166 (9) |
| Total | R 131 905 368 | R 10 112 000 | R 142 017 368 |

IDP FUNDING

Projects were identified in terms of Council's priorities. The total cost of the projects is as follows:

| 2012/13 | R 40 350 000 |
|---------|--------------|
| 2013/14 | R 18 405 000 |
| 2014/15 | R 8 945 000 |

The IDP MTEF totals R 67 700 000 of which the full R 67 700 000 is funded by WDM's own funds (2011/2012 IDP MTEF – R 54 000 000).

The projects on the IDP are divided into operating and capital projects for the 2012/13 budget year and are as follows:

| IDP Capital | R 10 112 000 |
|---------------|--------------|
| IDP Operating | R 30 238 000 |

Attached per Schedule A5 are the details of the IDP by GFS, vote and source.

Attached per **Annexure 3** is a detailed breakdown of all projects included in the IDP. The Budget was compiled on the projects and budget amounts recommended by the MM and approved by council in tabled budget in March 2012, including subsequent amendments approved by Council in 31 May 2012 following the public participation process.